

Financial Results

First Nine Months of the Fiscal Year Ending December 31, 2025

ISB CORPORATION

November 10, 2025

Securities code: 9702

Disclaimer: This material has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated material and the Japanese original, the original shall prevail.

Consolidated Statement of Profit and Loss



- Net sales grew year on year, supported by solid orders across all four categories: Mobility, Business and Industrial, Enterprise, and Security.
- Profit decreased due to upfront investments for future growth (approximately ¥1.15 billion) and temporary expenses associated with some unprofitable projects.

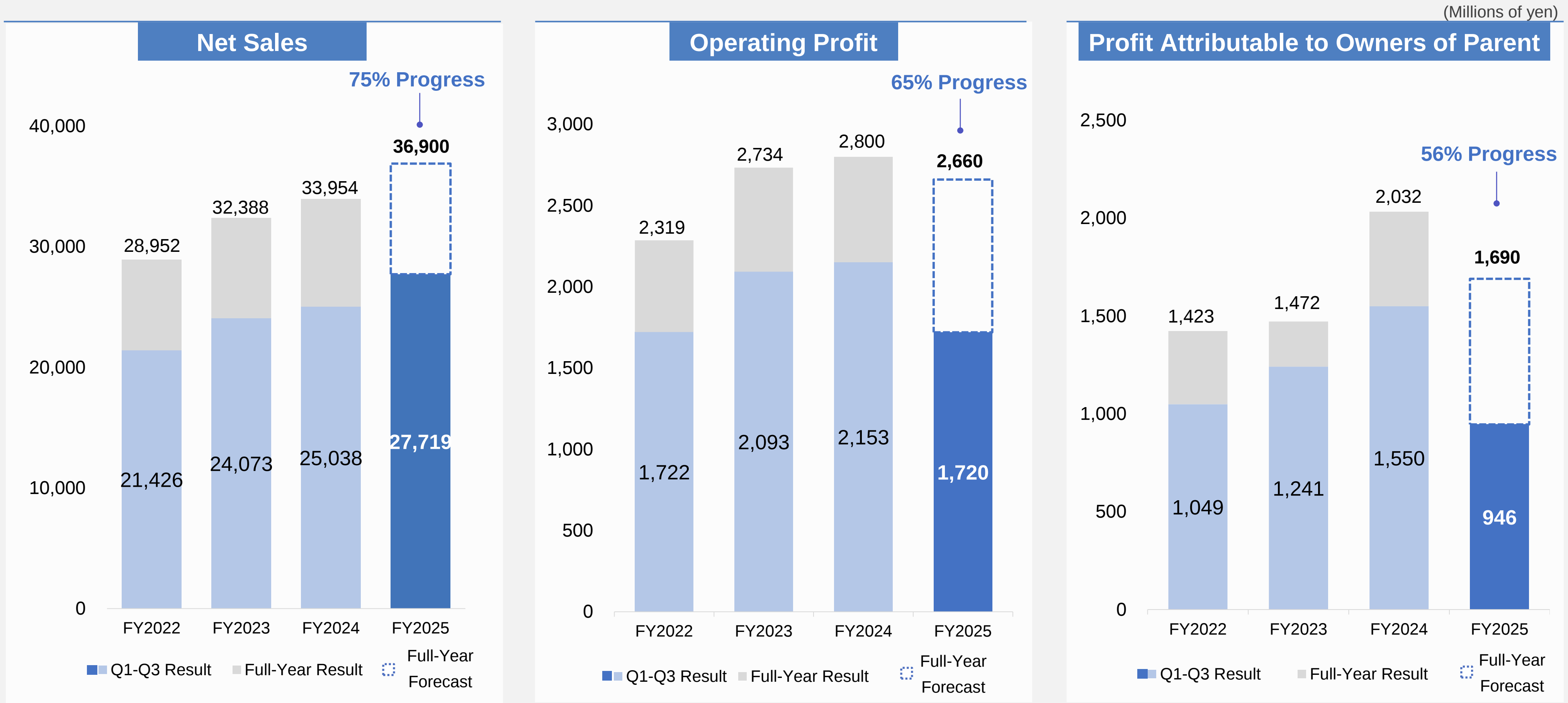
	(Millions of yen)				
	Q1-Q3 FY2024	Q1-Q3 FY2025	YoY (Amount)	YoY (%)	Full-Year Forecast
Net Sales	25,038	27,719	2,681	111%	36,900
Operating Profit	2,153	1,720	(433)	80%	2,660
Operating Profit Margin	8.6%	6.2%	(240 bps)	-	7.2%
Ordinary Profit	2,192	1,742	(450)	79%	2,750
Profit Attributable to Owners of Parent	1,550	946	(604)	61%	1,690

*Fiscal years are from January 1 to December 31. "Q1-Q3" stands for the first nine months of each fiscal year.

Consolidated P&L Trends



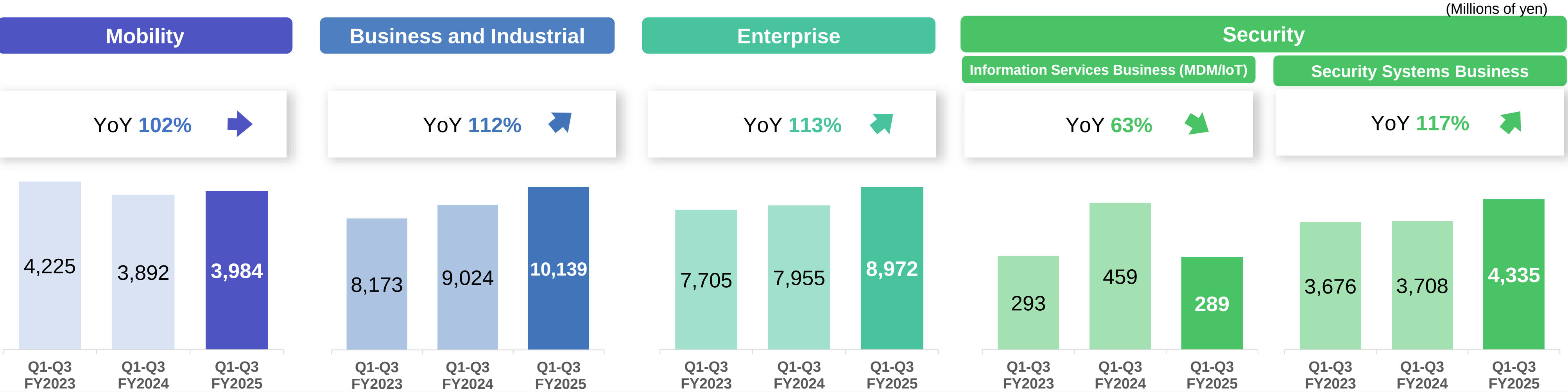
Steady progress toward the full-year plan, despite temporary expenses.



Net Sales by Business Category



Mobility	- Continued decline in mobile device and 5G-related sales; shifting toward other embedded systems. - Steady sales in automotive systems, mainly for instrument clusters, while driving expansion in the off-board domain. Continued efforts to attract, retain, and develop talent.
Business and Industrial	- Inquiries for digital transformation-related business systems remained strong, although some unprofitable projects occurred. Focusing on strengthening project management and minimizing opportunity losses. - Steady sales growth in embedded systems, with solid progress in security, medical, and IoT-related projects, supported by continued business with current clients.
Enterprise	- Strong orders in the financial sector, mainly from major clients. Significant sales growth in local government projects, driven by proactive expansion efforts. - Stable performance in IT infrastructure, supported by migration projects from existing systems to new office IT environments.
Security	<u>Information Services Business (MDM/IoT)</u>: While a large-scale project was acquired, overall sales declined, reflecting the absence of a one-time project recorded in the previous fiscal year. Targeting growth through continued efforts in FiT SDM and FiT SIGNAGE, as well as high-precision positioning solutions and their expansion across various devices. <u>Security Systems Business</u>: Strong performance supported by steady inquiries and effective sales strategies. In additon, significant sales growth driven by the early execution of some projects originally scheduled for Q4. The recurring revenue business also grew steadily, supported by higher contract volumes.





This material is intended to provide information on our company's business performance for the first nine months of the fiscal year ending December 31, 2025, and to promote a deeper understanding of our company. It is not intended as a solicitation to invest in any securities issued by our company.

This material has been prepared based on the situation as of the end of September 2025. The opinions, forecasts, and other statements contained in this material are based on our judgment at the time of the preparation of this material. We do not guarantee or promise the accuracy or completeness of the information, which is subject to change without prior notice.