

May 8, 2026

Consolidated Financial Results for the Three Months Ended March 31, 2026 (Under Japanese GAAP)

Company name: ISB CORPORATION
 Listing: Tokyo Stock Exchange
 Securities code: 9702
 URL: <https://www.isb.co.jp/>
 Representative: Kazufumi Wakao, Representative Director and President
 Inquiries: Masaya Hirose, Director, Executive General Manager, Administrative Headquarters
 Telephone: +81-3-6775-3270
 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended March 31, 2026 (from January 1, 2026 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended								
March 31, 2026	10,128	4.3	1,129	(0.4)	1,141	(0.2)	726	(0.8)
March 31, 2025	9,712	13.8	1,134	2.6	1,143	0.9	732	(3.6)

Note: Comprehensive income For the three months ended March 31, 2026: ¥681 million [(3.9)%
 For the three months ended March 31, 2025: ¥709 million [(19.3)%]

	Basic earnings per share		Diluted earnings per share	
	Yen		Yen	
Three months ended				
March 31, 2026	63.41		-	
March 31, 2025	64.08		-	

2. In the previous fiscal year, the provisional accounting treatment for the business combination was finalized, and the figures for the three months of the previous fiscal year reflect the details of the provisional accounting treatment.

(2) Consolidated financial position

	Total assets		Net assets		Equity-to-asset ratio	
	Millions of yen		Millions of yen		%	
As of						
March 31, 2026	20,955		14,574		69.5	
December 31, 2025	21,610		14,522		67.2	

Reference: Equity
 As of March 31, 2026: ¥14,574 million
 As of December 31, 2025: ¥14,522 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	55.00	55.00
Fiscal year ending December 31, 2026	-				
Fiscal year ending December 31, 2026 (Forecast)		0.00		70.00	70.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending June 30, 2026	18,700	1.4	1,410	0.5	1,430	0.7	860	10.0	75.00
Fiscal year ending December 31, 2026	38,500	4.0	3,000	29.6	3,050	27.9	1,850	28.9	161.40

Note: Revisions to the earnings forecasts most recently announced: None

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	11,463,141 shares
As of December 31, 2025	11,463,141 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	149 shares
As of December 31, 2025	149 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2026	11,462,992 shares
Three months ended March 31, 2025	11,437,372 shares

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

- * Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are based on information available to the Company and certain assumptions that the Company deems reasonable, and actual results may differ due to various factors.

For details on the conditions on which earnings forecasts are based and precautions to be taken when using earnings forecasts, please refer to "Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts" on page 3 of the first quarter Financial Results (Appendix).

Quarterly consolidated balance sheet

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	9,078	7,978
Notes and accounts receivable - trade, and contract assets	6,388	7,011
Prepaid expenses	277	331
Merchandise	1,131	919
Work in process	0	5
Supplies	1	1
Other	73	91
Allowance for doubtful accounts	(5)	(5)
Total current assets	16,947	16,333
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,237	1,268
Accumulated depreciation and impairment	(190)	(212)
Buildings and structures, net	1,047	1,055
Land	354	354
Other	1,067	1,092
Accumulated depreciation and impairment	(544)	(583)
Other, net	522	508
Total property, plant and equipment	1,923	1,917
Intangible assets		
Goodwill	286	268
Customer-related intangible assets	368	357
Other	114	132
Total intangible assets	769	759
Investments and other assets		
Investment securities	803	715
Long-term prepaid expenses	13	15
Guarantee deposits	764	788
Deferred tax assets	328	367
Allowance for doubtful accounts	(0)	(0)
Other	59	59
Total investments and other assets	1,969	1,945
Total non-current assets	4,663	4,622
Total assets	21,610	20,955

	As of December 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,373	1,752
Contract liabilities	185	193
Short-term borrowings	120	120
Accounts payable - other	1,586	867
Accrued expenses	294	373
Income taxes payable	600	524
Accrued consumption taxes	340	608
Provision for bonuses	34	746
Provision for bonuses for directors (and other officers)	54	32
Provision for loss on orders received	115	-
Other	403	215
Total current liabilities	6,109	5,433
Non-current liabilities		
Retirement benefit liability	263	267
Provision for retirement benefits for directors (and other officers)	85	92
Asset retirement obligations	440	447
Deferred tax liabilities	172	122
Other	17	16
Total non-current liabilities	978	947
Total liabilities	7,087	6,381
Net assets		
Shareholders' equity		
Share capital	2,410	2,410
Capital surplus	3,014	3,014
Retained earnings	8,605	8,702
Treasury shares	(0)	(0)
Total shareholders' equity	14,030	14,126
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	375	317
Foreign currency translation adjustment	116	129
Total accumulated other comprehensive income	492	447
Total net assets	14,522	14,574
Total liabilities and net assets	21,610	20,955

Quarterly consolidated statement of income

(Millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Net sales	9,712	10,128
Cost of sales	7,064	7,445
Gross profit	2,648	2,683
Selling, general and administrative expenses	1,514	1,554
Operating profit	1,134	1,129
Non-operating income		
Interest income	3	4
Insurance claim income	-	5
Surrender value of insurance policies	3	-
Other	5	3
Total non-operating income	12	14
Non-operating expenses		
Interest expenses	0	0
Loss on sale of notes receivable - trade	0	0
Foreign exchange losses	-	0
Other	2	0
Total non-operating expenses	3	2
Ordinary profit	1,143	1,141
Profit before income taxes	1,143	1,141
Income taxes - current	555	472
Income taxes - deferred	(145)	(58)
Total income taxes	410	414
Profit	732	726
Profit attributable to owners of parent	732	726

Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Profit	732	726
Other comprehensive income		
Valuation difference on available-for-sale securities	11	(58)
Foreign currency translation adjustment	(35)	13
Total other comprehensive income	(23)	(45)
Comprehensive income	709	681
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	709	681

(Notes on segment information, etc.)

Segment Information

I. The three months of the previous fiscal year (January 1, 2025 to March 31, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments		Adjustment amount (Note) 1	Total (Note)2
	Information service business	Security system		
Sales				
Revenues from external customers	7,793	1,919	-	9,712
Transactions with other segments	28	10	(39)	-
Total	7,822	1,929	(39)	9,712
Segment Profit	695	432	6	1,134

Note: 1. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. In the previous fiscal year, the provisional accounting treatment for the business combination was finalized, and the segment information for the three months of the previous fiscal year is the one after the revision is reflected.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Not applicable.

(Significant fluctuations in the amount of goodwill)

Not applicable.

(Significant Negative Goodwill Accrual)

Not applicable.

II. The three months of the current fiscal year (January 1, 2026 to March 31, 2026)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments		Adjustment amount (Note)	Total
	Information service business	Security system		
Sales				
Revenues from external customers	7,942	2,186	-	10,128
Transactions with other segments	27	9	(37)	-
Total	7,970	2,196	(37)	10,128
Segment Profit	540	580	8	1,129

Note: Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Not applicable.

(Significant fluctuations in the amount of goodwill)

Not applicable.

(Significant Negative Goodwill Accrual)

Not applicable.